

THRIVING 10 Tips for WORKPLACE Thriving Conversations

As the leader of your group, you can help create a thriving workplace just through conversation. The key is effective listening and following up on what your group tells you. Asking good questions, listening well, and involving your group in decision-making gives you an opportunity to create a thriving work environment.

Here are some tips:

- 1. Be available. Find time for one-on-one conversations and have them often.
- 2. Integrate these conversations into the way you do work now. No need for a new process.
- 3. Stay focused on the meaning and goal of the group's discussion. Seek to understand what employees are saying and their needs.
- 4. Follow the 80-20 rule. Spend 80% of your time listening; 20% of your time talking.
- 5. Build on the group's accomplishments. Your group will grow from remembering what went well.
- 6. Be an active and empathic listener. Listen carefully to what is and is not being said. Learn to read non-verbal cues and different tones of voice.
- 7. Ask questions for clarification: "Could you tell me more?" "Help me understand what you mean?"
- 8. Use reflective feedback to make sure you understand what is being said. "What I heard was ... (your interpretation of the message)... Is that accurate?"
- 9. At the end of a conversation, clearly summarize the action to be taken and by when.
- 10. Always follow up on the discussion. Describe the outcome of the proposed action, even if it was not able to accomplished. Some suggestions:
 - "This was not possible at the moment, but this is what we can do to accomplish this in the future."
 - "This was a great suggestion, but we ended up doing this instead here's why."

thrivingworkplace@umd.edu president.umd.edu/thrive 301.405.1336